

**SOLID WASTE  
FUND**

## **SOLID WASTE FUND**

**MISSION STATEMENT:** To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling, and to do so through a user fee based revenue system.

## SOLID WASTE SUMMARY

		FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Budget	Change FY 05 - 06	Percent Change
Operating Revenues	\$	455,422	331,884	303,185	404,476	400,000	(4,476)	-1.1%
Interest	\$	50,569	30,000	20,401	0	10,000	10,000	--
<b>SUBTOTAL REVENUES</b>	<b>\$</b>	<b>505,991</b>	<b>361,884</b>	<b>323,586</b>	<b>404,476</b>	<b>410,000</b>	<b>5,524</b>	<b>1.4%</b>
Borrowing								
Authorizations	\$	0	0	0	0	0	0	0.0%
Other Available Funds	\$	0	0	0	0	0	0	0.0%
Taxation	\$	0	120,735	120,735	0	0	0	0.0%
Surplus Funds	\$	0	0	12,057	0	37,021	37,021	--
<b>TOTAL RESOURCES</b>	<b>\$</b>	<b>505,991</b>	<b>482,619</b>	<b>456,378</b>	<b>404,476</b>	<b>447,021</b>	<b>42,545</b>	<b>10.5%</b>
Operating Budget	\$	255,276	334,963	335,642	404,476	447,021	42,545	10.5%
Gen. Fund Services	\$	183,853	0	0	0	0	0	0.0%
Debt Service	\$	225,498	120,735	120,735	0	0	0	0.0%
Capital Program	\$	0	0	0	0	0	0	0.0%
<b>TOTAL APPROPRIATION</b>	<b>\$</b>	<b>664,627</b>	<b>455,698</b>	<b>456,377</b>	<b>404,476</b>	<b>447,021</b>	<b>42,545</b>	<b>10.5%</b>

### SIGNIFICANT CHANGES:

In FY 05, Solid Waste appropriations were included in the General Fund budget. For FY 06, the Solid Waste budget is again presented as an Enterprise Fund. For purposes of comparison to FY 06 and prior years, FY 05 solid waste revenues and expenditures are summarized in the Solid Waste Fund section even though for accounting purposes they are treated as General Fund revenues.

The landfill remains a significant capital asset, the Fund has a substantial fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. For FY 06, as in FY 05, operating revenues are not sufficient to fund the last debt service payment to open Cell 3 and to reimburse the General Fund for services provided.

**SOLID WASTE FUND****RESOURCES**

**GOAL STATEMENT:** To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

**CONTINUING OBJECTIVES:**

To continue to seek funding sources that minimize the need for tax support.

**LONG RANGE OBJECTIVES:****FY 06 OBJECTIVES:**

To maintain disposal and entrance fees at current levels.

**SERVICE LEVELS:**

	<b><u>FY 00</u></b> <b><u>Actual</u></b>	<b><u>FY 01</u></b> <b><u>Actual</u></b>	<b><u>FY 02</u></b> <b><u>Actual</u></b>	<b><u>FY 03</u></b> <b><u>Actual</u></b>	<b><u>FY 04</u></b> <b><u>Actual</u></b>
Operating Revenues	75	81	58	89	66
Interest	10	19	16	11	4
Surplus	0	0	26	0	3
Other Available Funds	16	0	0	0	0
Taxation	0	0	0	0	26

**SOLID WASTE FUND****RESOURCES**

	FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Proposed	Change FY 05 - 06	Percent Change
Tipping Fees	511,944	223,819	206,422	225,000	225,000	0	0.0%
Refuse Liens	617	0	237	0	0	0	0.0%
Variences	12,033	58,065	20,670	20,000	20,000	0	0.0%
Recycling	40,456	0	5,588	44,476	40,000	(4,476)	-10.1%
SLF Miscellaneous	2,798	0	8,853	5,000	5,000	0	0.0%
Entrance fee	56,335	50,000	61,415	110,000	110,000	0	0.0%
Interest	50,569	30,000	20,401	0	10,000	10,000	--

**SIGNIFICANT CHANGES:**

None.

**SOLID WASTE FUND****4435: SOLID WASTE FACILITIES**

**MISSION STATEMENT:** To operate a solid waste transfer and recycling facility and to promote programs that are viable alternatives to landfilling.

**CONTINUING OBJECTIVES:**

To operate a clean, safe, efficient facility for the temporary disposal of solid waste and recyclables.  
 To assess appropriate fees to mitigate the cost of providing these facilities.  
 To develop recycling education and source reduction programs.  
 To monitor privately operated recycling efforts in the community.  
 To increase awareness of and promote the purchase of recycled products.  
 To provide hazardous waste and paint collection days.  
 To adhere to all D.E.P. regulations that relate to the facilities.

**LONG RANGE OBJECTIVES:**

To improve data management systems and data collection.  
 To increase source reduction and recycling of the compostable portion of the waste stream.  
 To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion and enforcement.

**FY 06 OBJECTIVES:**

To operate the transfer station more efficiently and within budget.  
 To make the Transfer/Recycling Center more user friendly.  
 Renew the Transfer Station ZBA permit.

**SERVICE LEVELS**

	<b>FY 00</b> <b><u>Actual</u></b>	<b>FY 01</b> <b><u>Actual</u></b>	<b>FY 02</b> <b><u>Actual</u></b>	<b>FY 03</b> <b><u>Actual</u></b>	<b>FY 04</b> <b><u>Actual</u></b>
Refuse deposited & covered (tons)	17,392	16,183	7,626	5,560	0
Total sewer sludge deposited/ covered (tons)	54	55	0	0	0
Fill used for cover material (cu.yds)	29,400	29,400	14,696	10,100	0
Recycling Paper (tons)	1,972	1,984	1,700	1,750	502.20
Mixed Glass, Cans and Plastic	666**	673**	537	585	124.64
Metal	173	209	292	176	193.78
Oil (gallons)	2,530	1,310	1,000	1,195	1,520
Household Hazardous Waste (gallons)	3,000	2,600	3,310	2,160	3,350
Paint—Oil/Latex (gallons)	480	500	1,053	1,301	996
Auto Batteries	170	131	N/A	N/A	N/A
Tires (tons)	11.8	4.8	7.4	5.5	3.65
Compost Bins	78	94		50	31
Electronics (tons)			12	12	16.93
Leaves (tons)			322	295	23.68
Brush (tons)			302	285	148.22
Christmas Trees (tons)			9	10	12.12

\* Cubic yards (screening only)

\*\* Estimated

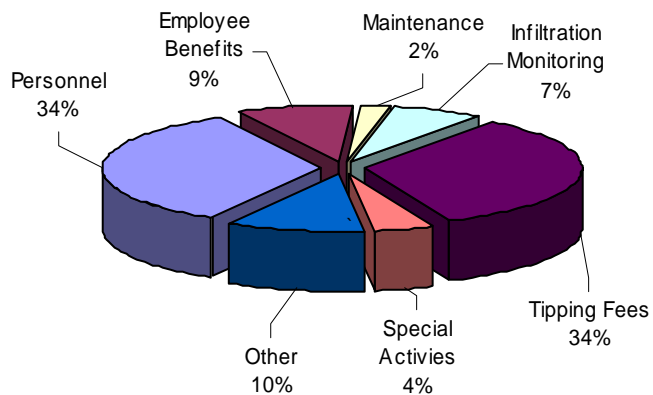
\*\*\* Scaled amount in tons

**SOLID WASTE FUND****4435: SOLID WASTE FACILITIES**

		FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Budget	Change FY 05 - 06	Percent Change
Personnel Services	\$	95,873	98,376	108,900	148,889	191,434	42,545	28.6%
Operating Expenses	\$	159,339	231,587	226,743	230,587	230,587	0	0.0%
Capital Outlay	\$	64	5,000	0	25,000	25,000	0	0.0%
<b>TOTAL APPROPRIATION</b>	<b>\$</b>	<b>255,276</b>	<b>334,963</b>	<b>335,642</b>	<b>404,476</b>	<b>447,021</b>	<b>42,545</b>	<b>10.5%</b>
<b>SOURCES OF FUNDS</b>								
Solid Waste Revenues	\$	255,276	334,963	323,585	404,476	410,000	5,524	1.4%
Solid Waste Surplus	\$	0		12,057	0	37,021	37,021	--
<b>POSITIONS</b>								
Full Time		2.92	3.50	3.50	4.00	4.00	0.00	
Part Time with Benefits		0.00	0.00	0.00	0.00	0.00	0.00	
Full Time Equivalents		2.92	3.50	3.50	4.00	4.00	0.00	

**MAJOR COMPONENTS:**

Personnel Services include a crew supervisor, one laborer, one laborer/truck driver, a part time Recycling Coordinator, and a secretary shared with the General Fund. Also included is \$38,692 for health, retirement, life insurance and other employee benefits.



Maintenance, \$9,500, includes funds to repair buildings and equipment.

Infiltration Monitoring, \$30,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$4,000 for diesel fuel, \$4,807 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, is the cost of disposing of waste left at the Amherst transfer station at other landfills.

**SIGNIFICANT PROGRAM CHANGES:**

Personnel services increases include Solid Waste Fund share of increases to employee health insurance costs (\$11,796) and retirement assessments (\$25,006). These costs were budgeted in the General Fund in FY 05. 22.5 hours (60%) per week of existing clerical support for solid waste activities is charged to the Solid Waste Fund instead of the General Fund. No increase to the budget is necessary. This has been made possible because the Recycling Coordinator's hours have been reduced to no more than 21 hours per week.

**SOLID WASTE FUND****GENERAL FUND SERVICES**

**GOAL STATEMENT:** To compensate the General Fund for services provided by various departments.

**CONTINUING OBJECTIVES:**

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

**LONG RANGE OBJECTIVES:****FY 06 OBJECTIVES:****SERVICE LEVELS:**

	<b>FY 00</b> <b><u>Actual</u></b>	<b>FY 01</b> <b><u>Actual</u></b>	<b>FY 02</b> <b><u>Actual</u></b>	<b>FY 03</b> <b><u>Actual</u></b>	<b>FY 04</b> <b><u>Actual</u></b>
Number of departments reimbursed	9	9	9	0	0



**SOLID WASTE FUND****GENERAL FUND SERVICES**

		FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Budget	Change FY 05 - 06	Percent Change
General Fund Services	\$	183,853	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$	0	0	0	0	0	0	0.0%
<b>TOTAL APPROPRIATION</b>	<b>\$</b>	<b>183,853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>SOURCES OF FUNDS</b>								
Solid Waste Revenue	\$	183,853	0	0	0	0	0	0.0%

**SIGNIFICANT PROGRAM CHANGES:**

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

**SOLID WASTE FUND****DEBT SERVICE**

**GOAL STATEMENT:** To provide funds for principal and interest payments for temporary and long-term debt.

**CONTINUING OBJECTIVES:****LONG RANGE OBJECTIVES:****FY 06 OBJECTIVES:**

To make payments on debt incurred to open Cell 3 of the landfill.

**SERVICE LEVELS:**

	<b>FY 00</b> <b><u>Actual</u></b>	<b>FY 01</b> <b><u>Actual</u></b>	<b>FY 02</b> <b><u>Actual</u></b>	<b>FY 03</b> <b><u>Actual</u></b>	<b>FY 04</b> <b><u>Actual</u></b>
Number of existing issues	2	2	2	2	2
Number of new issues	0	0	0	0	0

**SOLID WASTE FUND****DEBT SERVICE**

		FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Budget	Change FY 05 - 06	Percent Change
Principal	\$	210,642	110,642	110,642	0	0	0	0.0%
Interest	\$	14,856	10,093	10,093	0	0	0	0.0%
<b>TOTAL APPROPRIATION</b>	<b>\$</b>	<b>225,498</b>	<b>120,735</b>	<b>120,735</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>SOURCES OF FUNDS</b>								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%
Taxation		0	120,735	120,735	0	0	0	0.0%
Surplus	\$	225,498	0	0	0	0	0	0.0%

**MAJOR COMPONENTS:****SIGNIFICANT PROGRAM CHANGES:**

Tax support allocated for capital spending and debt will be used to meet this obligation in FY 06 and totals \$108,028. This debt will be retired in FY 06.

**SOLID WASTE FUND****CAPITAL PROGRAM SUMMARY**

**GOAL STATEMENT:** To provide for the maintenance and improvement of the Town's solid waste disposal system.

**CONTINUING OBJECTIVES:**

To maintain a capital plan that ensures the safe operation of the landfill/recycling area.

**LONG RANGE OBJECTIVES:****FY 06 OBJECTIVES:****SERVICE LEVELS:**

	<b><u>FY 00</u></b> <b><u>Actual</u></b>	<b><u>FY 01</u></b> <b><u>Actual</u></b>	<b><u>FY 02</u></b> <b><u>Actual</u></b>	<b><u>FY 03</u></b> <b><u>Actual</u></b>	<b><u>FY 04</u></b> <b><u>Actual</u></b>
Number of Projects:					
Department Equipment	2	0	0	0	0
Existing Facilities	0	1	1	0	0
New Facilities	0	0	0	0	0

**SOLID WASTE FUND****CAPITAL PROGRAM SUMMARY**

		FY 03 Actual	FY 04 Budget	FY 04 Actual	FY 05 Budget	FY 06 Budget	Change FY 05 - 06	Percent Change
Departmental Equip.	\$	0	0	0	0	0	0	0.0%
Existing Facilities	\$	0	0	0	0	0	0	0.0%
New Facilities	\$	0	0	0	0	0	0	0.0%
<b>TOTAL APPROPRIATION</b>	<b>\$</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>SOURCES OF FUNDS</b>								
Solid Waste Revenue	\$	0	0	0	0	0	0	0.0%

**MAJOR COMPONENTS:**